Dear colleagues,

Today we stand at a precipice. A critical fight for fundamental human rights is brewing, and our work to find policy solutions to the most pressing human rights issues has never been more urgent.

These issues include economic justice; human security; equality and discrimination; and institutions of global governance and civil society. We leverage research, practice, leadership and communications and technology to enhance global justice and to address all four of these priority issues.

2016 saw a number of important victories for the Carr Center for Human Rights Policy, engaging our outstanding faculty members, fellows and students. We hosted a two-day symposium on the future of human rights and technology, convening a diverse group of practitioners working on these issues. And we organized a conference exploring the strategic costs and consequences of the use of torture.

Our faculty and fellows remained key influencers and shapers on these issues, publishing over 50 articles in outlets including The New York Times, The Washington Post and Foreign Affairs. Our faculty and fellows have published a number of books this year, including research on transitional justice, violence against women, and media coverage of human rights.

We engaged more than 840 students in classes taught by our faculty members. We hosted five study groups, from human rights and technology to the past, present and future of the International Criminal Court. And we provided small grants to 12 students to gain professional and academic experience, completing internships and conducting field research. Our students worked with organizations like Human Rights Watch and Free the Slaves, traveling to countries including Jordan, Myanmar and Uganda.

2017 presents new challenges, but also new opportunities to engage and collaborate to ensure respect for our most fundamental rights and freedoms. We will continue to work tirelessly, as we have for the past 15 years, to enhance global justice – and we hope that you will join us in this critically important work.

“A critical fight for fundamental human rights is brewing, and our work to find policy solutions to the most pressing human rights issues has never been more urgent.”

Douglas Johnson
Faculty Director

Sushma Raman
Executive Director
The Carr Center for Human Rights Policy brings together theorists, policy makers, and practitioners in a vital mission: to enhance global justice. We accomplish this through research, teaching, training, and convenings focused on a more strategic and outcome-oriented human rights practice.

Rethinking human rights has never been more critical. The threats to life and livelihood that millions face—war, mass atrocities, genocide, lawlessness, environmental disaster, human trafficking, and historic levels of income inequality—all cross borders. At the same time, human rights law, institutions and movements are succeeding in improving human rights and global justice around the world.

At the Kennedy School, we work every day to have global impact. The Carr Center’s work helps us ensure that we do. By focusing on those with the least power, the Carr Center grounds its critical research on issues of human rights, economic justice and human security. These focus areas are fundamental to securing the lives of millions of people around the world. Carr Center’s research, policy initiatives and partnerships force us to stand up for what is right, and not what is merely convenient.

More than that, the Center helps HKS in its work to address the most pressing policy questions of today, from mitigating the refugee crisis to addressing the global tide of violence against women. Simply put, human rights work is crucial to the Kennedy School’s mission, and the Carr Center sits at the heart of this work.”

- Dean Douglas Elmendorf

About the Carr Center

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We take an inter-disciplinary, public policy approach to human rights and global justice. We convene and support a vibrant, inter-disciplinary community of faculty, fellows, students, practitioners, and policy makers.

We take a global approach to addressing public policy problems, as we are a center located in a school with students coming from over 100 countries.

We take a strategic, evidence-based approach designed to analyze the characteristics of specific human rights problems and plan effective responses.

We take a policy-oriented, applied approach designed to translate research into practice. Using the best research at our disposal and working with informed practitioners, we evaluate policy options, highlight promising and innovative solutions, and broaden the tactical repertoire of human rights activists and policy makers.

We support a non-violent approach in training human rights practitioners, as these tactics are proven more effective in addressing human rights challenges.

We take a capabilities building approach to building the strategic capabilities of individuals leading institutions of global governance and civil society. We recognize the important role of human rights law, but believe that institutions and their leaders need a wider set of skills, tools, and capabilities.
Carr Center Pillars

**REALIZING GLOBAL JUSTICE THROUGH THEORY, POLICY & PRACTICE**

Today’s public policy challenges are complex, entrenched, multi-faceted, and increasingly transcending boundaries of the nation state. They require ideas, tools, and approaches that are global and cross-disciplinary. The Carr Center aims to respond to this rapidly changing environment through its mission – to realize global justice through theory, policy and practice.

**ECONOMIC JUSTICE**

*Global economic inequality – within and across nations – and its implications for the rights of the world’s most vulnerable people*

**HUMAN SECURITY**

*People-centered global policies that promote the right of all people to live in freedom and dignity, free from poverty and despair*

**EQUALITY & DISCRIMINATION**

*The denial of basic rights and opportunities due to race, ethnicity, gender and sexual orientation*

**INSTITUTIONS OF GLOBAL GOVERNANCE & CIVIL SOCIETY**

*The institutions of global governance, including the International Criminal Court, the World Trade Organization, regional human rights courts, and the United Nations; the role of civil society and networked governance in promoting justice and building capabilities*
The Carr Center advances HKS’ mission and complements the broader HKS research and curriculum by developing a research, teaching, and convening agenda that addresses the most intractable public policy problems that governments and markets have not addressed or may have even exacerbated. The Carr Center brings a global, cosmopolitan, multi-disciplinary approach to problem solving, drawing upon law, policy, leadership, public health, negotiation, ethics, economics, and other courses and disciplines in order to address the most entrenched and complex problems facing societies around the world.

**RESEARCH**

Conduct and communicate groundbreaking research and draft policy proposals on the most intractable global justice challenges of our time.

**PRACTICE**

Advance human rights practice by educating students and developing the next generation of practitioners from around the world.

**LEADERSHIP**

Convene leaders from across sectors and around the world to inform and influence human rights.

**COMMUNICATIONS & TECHNOLOGY**

Build the capacity, effectiveness, and influence of the Center.
Human Security

People-centered global policies that promote the right of all people to live in freedom and dignity, free from poverty and despair.

Truth commissions, reparations policies, prosecutions, removing complicit officials—these are all ways countries around the world are trying to create nunca más—never again.

KATHRYN SIKKINK

Focus on: Transitional Justice

Ryan Family Professor of Human Rights Policy Kathryn Sikkink tracks an evolving norm she calls the “justice cascade,” which has increased accountability for human rights offenders, a recent example being the Bosnian Serb leader Radovan Karadzic. In the process, her work has contributed to growing awareness of a global reality that makes the possibility of justice a potential deterrent to future abuses.

In Summer of 2016, Harvard Magazine featured the work of Kathryn Sikkink. In it, the Magazine stated: “Sikkink, the Ryan Family Professor of Human Rights Policy, has devoted her career to addressing that question and the one that follows from it: How can human rights abuses be prevented?”

In October 2016, the Carr Center, in collaboration with the Harvard Humanitarian Initiative and the School of Public Health, began discussing collaborations on an initiative that will make measurable progress toward solving a significant problem.

The initiative centered around Sikkink’s research on impunity.

“Many of the world’s most serious problems—from mass atrocities to corruption and large-scale financial crimes—are linked by a common thread: the impunity of powerful people from accountability for wrong-doing. Legal, social, and political impunity emboldens the powerful to persist in a wide range of harmful behavior, perpetuating violence, inequality, and poverty, and undermining public trust. The key to solving an array of seemingly disconnected problems is finding a way to break this vicious cycle.”
The Carr Center’s “Strategic Costs of Torture” research found an outlet in *Foreign Affairs* Magazine. In their article, Carr Center’s research team, Douglas A. Johnson, Alberto Mora, and Averell Schmidt argue that “a truly comprehensive assessment (of torture) would also explore the policy’s broader implications, including how it shaped the trajectory of the so-called war on terror, altered the relationship between the United States and its allies, and affected Washington’s pursuit of other key goals, such as the promotion of democracy and human rights abroad.”

In a separate Op-Ed, Carr Center’s senior research fellow Alberto Mora expanded on the research: “Torture diminished our ability to sharply distinguish our principles and war aims from those of our Al Qaeda and Islamic State enemies. It hurt international public support for American leadership and tore at the fabric of the alliance we had created.

By using torture we also handed our enemies a gift. From Guantanamo and Abu Ghraib to the present, we enabled the Taliban, Al Qaeda and now Islamic State to use the theme of American cruelty against Muslims as a recruiting tool — and that message remains potent because it was true.”

“Without support for human rights and for those with the courage to fight for them, we will be left with a society where those in power prey on those that are less fortunate. This is why I support the Carr Center for Human Rights Policy.”

Vin Ryan
- Carr Center Advisory Board Chair
“The question of inequality and redistribution is central to political conflict.”

- Thomas Piketty
Economic Justice

Addressing economic inequality to secure the lives and livelihoods of the world’s most vulnerable people

Carr Center Supported Faculty Projects

Focus on:
Political Corruption

In the fall of 2016, Carr Center’s Christopher Robichaud developed and ran a political corruption simulation for students. This simulation exposed students to the realities of working for change within corrupt political institutions. Students were forced to confront and resolve, using negotiation and leadership skills, a variety of difficult tradeoffs, moral and otherwise, both within a corrupt organization and in a broader, corrupt political environment.

Focus on:
Just Trade

Carr Center’s research on trade, conducted by Mathias Risse, focuses on why trade should be treated as a matter of justice, examines the connection between human rights and trade, and explores the role of international organizations, particularly the WTO, in realizing the principles of justice that apply to trade. Stated Risse: “We need to establish that all entities involved in trading (including companies) actually have human rights obligations, and what these amount to.”

Focus on:
Workers’ Rights

A new research project undertaken by Martha Chen focuses on the unequal distribution of costs and risks within global production networks that span countries and continents. Specifically, her research aims to identify trans-national governance regimes that hold possibility for addressing the rights deficits of the most vulnerable workers in global production networks: namely, homeworkers.
Equality & Discrimination

The denial of basic rights and opportunities due to race, ethnicity, gender and sexual orientation.

Focus on:  
Gender & Sexuality

A new collaboration between the Carr Center for Human Rights Policy and the American Repertory Theater fuses the worlds of art and social justice. The A.R.T. of Human Rights is a collaboration that uses the arts and the humanities to explore some of the most pressing human rights issues of our time.

With support from a Mass Humanities project grant, the series features public conversations with leading artists, academics, and activists, as well as educational and artistic partnerships with local schools and organizations. Building on the Carr Center’s commitment to advancing human rights principles, and the A.R.T.’s mission to “expand the boundaries of theater,” The A.R.T. of Human Rights is designed to foster a new model for community education, civic engagement, and creative expression. The A.R.T. of Human Rights is directed and hosted by Timothy Patrick McCarthy.

“The A.R.T. of Human Rights,” he says, “seeks to use the arts and humanities to explore the most pressing issues of our time.”

A.R.T. of Human Rights  
Past Events

- Plays That Don’t Play: The Drama of Lynching
- A Discussion with Alberto Mora
- A Discussion with Juliette Kayyem
- A Reading of Trans Scripts
- Bearing Witness to Uganda: God, Gays, and Human Rights
- ACT-UP Oral History Project: An Introduction
- All the Way?: The Unfinished Struggle for Civil Rights
- Proclamation 2: RADICALS
- Politically Incorrect: Feminism and the Future of the Planet
- Fighting for Freedom: The Civil War and Its Legacies

Focus on:  
Violence Against Women

The Carr Center’s Violence Against Women Research Database is a curated collection of research, articles, & presentations relating to Violence Against Women. The Carr Center collected this documentation, under the leadership of research fellow Vidya Sri, in order to create a centralized database of the legal and implementation gaps in the global framework on violence against women.
40% increase in social media followers

50 Articles, op-eds and interviews published

10,000 Views of Carr Center Videos

56,000 Twitter impressions in one month

842 Students in Carr Center’s classes

7 Awards for Carr Center Faculty & Fellows

33,000 Citations of Carr Center Faculty Research

2016 BY THE NUMBERS
Institutions of Global Governance & Civil Society

The institutions of global governance, including the International Criminal Court, the World Trade Organization, regional human rights courts, and the United Nations; the role of civil society and networked governance in promoting justice and building capabilities.

Emerging Human Rights Leaders Program

In 2016-17, the Carr Center for Human Rights Policy launched its Emerging Human Rights Leaders Program, which seeks to build a strong, sustainable community of current Harvard Kennedy School students—and future alumni—who demonstrate a clear and passionate commitment to the study, practice, and advocacy of human rights.

The program, directed by Carr Center faculty member Dr. Timothy Patrick McCarthy, is designed to enhance the curricular experiences of HKS students by equipping them with the necessary skills-building, critical reflection, career development, and research and publication opportunities to become outstanding practitioners in the field of human rights policy.

Focus on: The International Criminal Court

A study group led by Carr Center’s Senior Research Fellow Luis Moreno Ocampo allowed students to delve deeply into the workings of the International Criminal Court.

Ocampo was the first Prosecutor (June 2003- June 2012) of the ICC. His office was involved in twenty of the most serious crises of the 21st century including Iraq, Korea, Afghanistan, and Palestine. He conducted investigations in seven different countries, presenting charges against Muammar Gaddafi for crimes against humanity committed in Libya, the President of Sudan Omar Al Bashir for genocide in Darfur, the former President of Ivory Coast Laurent Gbagbo, Joseph Kony, and the former Vice President of the Democratic Republic of Congo Jean Pierre Bemba.

Previously, Moreno Ocampo played a crucial role during the transition to democracy in Argentina, as the deputy prosecutor in the “Junta trial” in 1985 and the Prosecutor in the trial against a military rebellion in 1991.
Conferences

The Strategic Consequences of Torture

ON OCTOBER 7-8, 2016, the Carr Center for Human Rights Policy at the Harvard Kennedy School, in partnership with the Center for Ethics and the Rule of Law at West Point, hosted a conference that explored the policy consequences stemming from the use of torture and other forms of coercive interrogations by the U.S. in the years after 9/11. The conference brought together a diverse group of practitioners and academics from the US and abroad as well as leaders from the human rights and national security communities.

The policy consequences of the decision to engage in the selective abuse of prisoners remains understudied and poorly understood — if at all — by the public and even senior policy makers. This lack of understanding is reflected in the poor quality of the public debate on torture. Today, polling indicates that more than two-thirds of the American public supports the use of torture against terror suspects. And President Donald Trump called for the routine use of torture during his presidential campaign. But, from a public policy perspective, is this a wise decision?

Our conference addressed this question by investigating the policy consequences of the use of torture during the Bush administration. The conference explored, among other topics, how the U.S. use of torture distorted the country’s diplomatic relations, how it adversely affected the trajectories of the wars in Iraq and Afghanistan, and the negative effect that it had on the human rights practices of other states. For policy makers tasked with safeguarding American interests, understanding these adverse consequences is an urgent necessity.


ON NOVEMBER 3 - 4, 2016, the Carr Center for Human Rights Policy at the Harvard Kennedy School hosted a symposium at Harvard University that aimed to strengthen technical collaboration among stakeholders working on issues at the intersection of human rights and technology.

The symposium, convening a diverse group of practitioners and academics from various different industries and practices, sought to highlight key theoretical developments in human rights work.

Discussion centered on three technical clusters and communities of practice that have emerged around them. These clusters are:

Geospatial Technology: The use of remote sensing satellites, geographical information systems (GIS), drones and geographical positioning satellites (GPS) and receivers to track and record human rights violations.

Digital Networks: The use of digital platforms to link individuals in different locations working towards a common goal, such as monitoring digital traces of human rights violations around the world.

Forensic: Recoding material objects, including human remains, into binary code. This domain includes Next-Generation DNA sequencing technologies as well as document scanning and data management technologies.

Through the symposium, the Carr Center aimed to create a better understanding of how digital technologies affect investigations into potential human rights abuses and war crimes, developing increased understanding of the capabilities, limitations and points of common purpose found in these technologies.
“Technology is neither good nor bad; nor is it neutral.”

- Melvin Kranzberg
Student Support

An integral role of the Carr Center is to support the human rights interests of future leaders — our students. Students are active participants in Carr Center’s research, events, and community. They assist in the research work of the Carr Center, working closely with faculty, fellows and staff. In addition, the Carr Center works with our students to help them pursue their interests in human rights by providing numerous opportunities for summer internships, winter research grants, and special opportunities to meet with distinguished guests and speakers at the Center.

This year, the Carr Center provided funding for summer research grants, policy analysis exercise grants, an award for best Human Rights focused PAE, and small grants for student led events. The awards and research opportunities provided by the Carr Center allow students to gain first-hand experiences relevant to their studies.

Summer Internship Grants

The Carr Center provides grants for first-year Kennedy School students to obtain a summer internship relating to the field of human rights.

Claire Boine worked with Free the Slaves to research the situation and needs of the Restavek children (child slaves) of Haiti.

Danielle Feinstein worked with Refugee Open Ware in Turkey on mapping Russian-Syrian attacks on civilians and the opposition in Syria.

Elizabeth Kim worked with the Skoll Foundation on a pilot project to advance the representation of female leaders in Skoll Foundation’s portfolio.

Malika Mehta worked in India and Jordan with Free the Slaves, examining modern day trafficking.

Zouhair Mazouz worked with Human Rights Watch on research for the Middle East Desk, with a focus on Morocco.

Class Day Awards in Human Rights

Each year, the Carr Center for Human Rights awards prizes for excellence in student research work through the selection of the Policy Analysis Exercise (PAE), Second Year Policy Analysis (SYPA), essay, paper, or case study that best addresses the pressing human rights issues of our time.

This year, we were proud to announce three awards.

Tedde Simon
Gang-Based Violence and Internal Displacement in El Salvador
Identifying Trends in State Response, Human Rights Violations, and Possibilities for Asylum

Elizabeth Donger
The Sale of Children for Labor Exploitation

Maria Schwarz, Lily Li & Maria Carpanelli
Website
http://www.syria-visualized.com/

Field Opportunities

The Open Society Internship for Rights and Governance

OSIRG allows students to immerse themselves in the ideas and practice of open society by participating in a clinical seminar held at SPP at CEU in Budapest, Hungary. The seminar is followed by an 8- or 12-week intensive internship at an OSF-selected non-governmental organization, where students will complete a project developed by one of OSIRG’s partner host institutions.

Sophia Sadinsky worked in Bogota, Colombia with PARCES, a civil society organization that empowers marginalized populations.

Rana Abdelhamid worked with UN Women in the Za’atari refugee camp in Amman, Jordan, where she taught self defense and entrepreneurship to Syrian girls.

Ranjavati Banerji worked at the UNICEF headquarters in NYC, with the Social Inclusion and Policy Program Division.
Policy Analysis Grants

In the Fall of 2016, the Carr Center continued its grant program to support human rights policy-related Policy Analysis Exercises for Kennedy School of Government Students.

The Center ensures that students are not discouraged from selecting NGO or not-for-profit clients because such clients might be unable to reimburse expenses. The student response has remained incredibly strong, and we were able to offer support to six students this year. Each student’s research culminates in a major paper and case analysis.

John Grant worked with UNDP in Myanmar to develop high-level justice indicators through implementation of data collection, measurement and evaluation programs and a government-run justice oriented working group.

Molly Kellogg worked in Uganda on an assessment of access to humanitarian services and decision-making positions for women refugees.

Robin Laumann worked with the United States Senate Committee on Foreign Relations to assess the current United States Government strategy regarding Internally Displaced Persons (IDPs) around the globe.

Christy Lazicki worked with UN Peacekeeping to utilize spatial analysis to determine and visualize conflict hotspots across these countries and to assess which attributes of different spatial areas are more strongly associated with violence.

Stephanie Kuei and Malika Mehta worked with The Jordanian Hashemite Fund for Human Development on a strategy to implement human rights education for Syrian refugee youth in Jordan.

Tom O’Bryan worked with the UN in the Central African Republic to determine the role of United Nations peacekeeping operations in addressing drivers of inter-communal conflict.

“My internship helped me better understand how and why slavery exists in India. It helped me delve deeper into the contextual and cultural nuances that often lead to indentured servitude, bonded labor and sex trafficking. It helped me organize my thoughts on how best to combat these incredible human rights violations.”

- Malika Mehta
Highlighted Events

A Conversation with Nadia Murad

The Carr Center held a conversation with Nadia Murad Basee Taha, a Yazidi woman and ISIL survivor, who testified in front of the U.N. Security Council about the plight of the Yazidi ethnic and religious minority under ISIL. Murad has spent months meeting with world leaders and delivering her message, and Iraq nominated her for a Nobel Peace Prize for her work highlighting the plight of Yazidi women and girls. The event was moderated by Carr Center Executive Director Sushma Raman.

Trafficked: Film Premiere

The Carr Center & the South Asia Institute screened the film Trafficked, based on the award winning book 'Sex Trafficking' by Carr Center Senior Fellow Siddharth Kara. Sex Trafficking was named co-winner of the prestigious 2010 Frederick Douglass Award at Yale University for the best non-fiction book on slavery. The award is generally regarded as the top prize in the field of slavery scholarship, and Kara’s is the first book on modern slavery to receive the award.

Closing Guantanamo: For and Against

Panelists Thomas Joscelyn, a Senior Fellow at the Foundation for Defense of Democracies, and Alberto Mora, a Senior Fellow at the Carr Center for Human Rights Policy, joined moderator Barbara Starr, a Pentagon Correspondent for CNN, for a discussion on the arguments around closing the Guantanamo Bay detention center. The panelists reflected on the historical context of Guantanamo as it relates to the war on terror and the United States’ legal positions on indefinite detainment of suspected terrorists.

Restoring the Rule of Law In Guatemala

The Carr Center, the Center for International Development and the David Rockefeller Center for Latin American Studies, hosted Ivan Velasquez Gomez, the UN High Commissioner for the International Commission Against Impunity in Guatemala (CICIG).

Gomez described his battles against illegal security groups and clandestine security organizations in Guatemala.

High Commissioner Zeid Ra’ad Al Hussein

The John F. Kennedy Jr Forum hosted High Commissioner Zeid Ra’ad Al Hussein on April 22nd. The topics ranged from human rights to the role of the UN in global politics. Speaking specifically about Mexico, he provided optimism for the progress that the world is making on human rights issues, but cautioned the world for being too complacent. It was a Forum that provided great insight into the UN, from a man who knows the institution inside-out.
Featured Books

**United States Law and Policy on Transitional Justice**
Zachary Kaufman

In *United States Law and Policy on Transitional Justice: Principles, Politics, and Pragmatics*, Zachary Kaufman explores the U.S. government’s support for, or opposition to, certain transitional justice institutions. By first presenting an overview of possible responses to atrocities (such as war crimes tribunals) and then analyzing six historical case studies, Kaufman evaluates why and how the United States has pursued particular transitional justice options since World War II.

**When the Press Fails: Political Power and the News Media from Iraq to Katrina**
Steven Livingston

A sobering look at the intimate relationship between political power and the news media, *When the Press Fails* argues the dependence of reporters on official sources disastrously thwarts coverage of dissenting voices from outside the Beltway.

**Rape During Civil War**
Dara Kay Cohen

In *Rape during Civil War*, Dara Kay Cohen examines variation in the severity and perpetrators of rape using an original dataset of reported rape during all major civil wars from 1980 to 2012. Cohen also conducted extensive fieldwork, including interviews with perpetrators of wartime rape, in three postconflict counties, finding that rape was widespread in the civil wars of Sierra Leone and Timor-Leste, but was far less common during El Salvador’s civil war.

Upcoming Books

**Making Human Rights Work: Evidence for Hope**
Kathryn Sikkink

Recently there has been a surge of pessimism about the legitimacy and effectiveness of human rights law, institutions, and movements. Sikkink argues that transformations in the world generated by human rights ideas and activism have paradoxically clouded our ability to evaluate and measure progress because we now know more and care more about human rights issues than even before.

**Upcoming Book on Human Rights**
Sushma Raman and Bill Schulz

Human rights are often considered abstract, remote concepts—the work of eager lawyers and earnest international organizations. But the truth is that we run across issues of rights almost every day in our struggles in the workplace, our family relations, our interactions with schools and governments, our newspaper headlines, and our hopes for our children’s futures. Through story-telling and narrative, this book will highlight the emerging human rights issues that will affect us all over the next two or three generations.
Carr Center Fellowships offer scholars and practitioners the opportunity to spend a semester or year at Harvard conducting research, sharing experiences with students, and exploring critical human rights issues with a distinguished group of peers.

**Fateh Azzam**
Fateh Azzam is the Director of the Asfari Institute for Civil Society and Citizenship and Senior Policy Fellow at the Issam Fares Institute for Public Policy and International Relations, both at the American University in Beirut.

**Anurima Bhargava**
Anurima Bhargava served as the Chief of the Educational Opportunities Section of the Civil Rights Division at the U.S. Department of Justice.

**Sanderijn Cels**
Sanderijn Cels's research and teaching focus on social innovation, strategic communication, and transitional justice, and she is specialized in case writing and case teaching.

**Alejandro Chehtman**
Dr. Alejandro Chehtman is currently Marie Curie Fellow at the Centre for International Courts and Tribunals, UCL. He is also Assistant Professor at the Law School of the University Torcuato Di Tella.

**Patricia Illingworth**
Patricia Illingworth is a professor in the Department of Philosophy and Religion and in the D’Amore-McKim School of Business, as well as a lecturer in law at the Northeastern University School of Law.

**Hyoung Joo Kim**
Before joining HKS, Hyoung Joo worked as a staff reporter at Seoul Broadcasting System, Korea’s largest commercial TV station. For his journalistic achievements, he won one of the country’s most prestigious prizes, the Korean Journalist of the Month Award.

**Siddharth Kara**
Siddharth Kara is an Adjunct Lecturer in Public Policy at the Harvard Kennedy School and one of the world’s foremost experts on human trafficking and contemporary slavery.

**Zachary Kaufman**
From 2014 to 2015, Dr. Kaufman served as a Fellow at the U.S. Supreme Court. Previously, he taught in Yale University’s Department of Political Science and George Washington University’s Elliott School of International Affairs.

**Steven Livingston**
Steven Livingston is Professor of Media and Public Affairs and International Affairs with appointments in the School of Media and Public Affairs (SMPA) and the Elliott School of International Affairs (ESIA) at George Washington University.

**Alberto Mora**
Beginning in 2001, as the General Counsel of the Navy, Mora’s efforts in the Department of Defense opposed Bush administration legal theories that allowed harsh interrogation tactics at the U.S. detention camp in Guantanamo Bay, Cuba.
Angela Pinilla-Urzola
Angela Pinilla-Urzola focuses on understanding the role and impact of business on sustainability issues such as poverty, human development and the environment, using interpretive, critical and problem-solving approaches.

Luis Moreno Ocampo
Luis Moreno Ocampo was the first Prosecutor (June 2003–June 2012) of the new and permanent International Criminal Court. His office was involved in twenty of the most serious crises of the 21st century including Iraq, Korea, Afghanistan, and Palestine.

Avery Schmidt
Avery received a Master in Public Policy from the Harvard Kennedy School of Government. He is currently part of Carr Center’s research team on the U.S. use of Torture. As a graduate student, Avery conducted fieldwork in Egypt and Indonesia.

William Schulz
Bill Schulz was the Executive Director of Amnesty International USA, the U.S. division of Amnesty International, from March 1994 to 2006. He was a Senior Fellow at the Center for American Progress.

John Shattuck
Ambassador Shattuck served as the President and Rector of Central European University, and former Assistant Secretary of State for Democracy, Human Rights and Labor under President Clinton.

Jia Xue
Jia Xue’s research is motivated by promoting social justice and improving the well-being of vulnerable individuals and families who are affected by intimate violence. She is a fifth-year student in the University of Pennsylvania Ph.D. program in Social Welfare.

Ezgi Yildiz
Ezgi Yildiz conducts interdisciplinary research on international relations and international law, and specializes in international courts and human rights with a focus on the European Court of Human Rights, and the prohibition of torture and inhuman or degrading treatment.

Alfredo Zamudio
Alfredo Zamudio is the Director of the Nansen Center for Peace and Dialogue, based in Norway. Previously, he was the Director of the Internal Displacement Monitoring Centre, the leading international body monitoring internal displacement worldwide.

Study Groups

Human Rights Activism in the Arab Region: What Next?
Fateh Azzam

The International Criminal Court
Luis Moreno Ocampo

Human Rights & Technology
Steven Livingston

The Democracy Crisis in Europe and the US: A Comparative Perspective
Ambassador John Shattuck

Human Rights, Ethics & Philanthropy
Patricia Illingworth
Faculty & Courses

**Douglas A. Johnson**  
Faculty Director, Carr Center for Human Rights Policy

**Arthur Applbaum**  
Adams Professor of Democratic Values

**Jacqueline Bhava**  
Professor of the Practice of Health and Human Rights

**Claude Bruderlein**  
Lecturer on International Health, HSPH

**Martha Chen**  
Lecturer in Public Policy

**Dara Kay Cohen**  
Assistant Professor of Public Policy

**Marshall Ganz**  
Senior Lecturer in Public Policy

**Sam Gregory**  
Adjunct Lecturer in Public Policy

**Deborah Hughes Hallett**  
Adjunct Professor of Public Policy

**J. Bryan Hehir**  
Parker Gilbert Montgomery Professor of the Practice of Religion and Public Life

**Kessely Hong**  
Lecturer in Public Policy

**Swanee Hunt**  
Eleanor Roosevelt Lecturer in Public Policy

**Frances Kamm**  
Littauer Professor of Philosophy & Public Policy

**David King**  
Senior Lecturer in Public Policy

**Jennifer Leaning**  
François-Xavier Bagnoud Professor of the Practice of Health and Human Rights

**Pippa Norris**  
McGuire Lecturer in Comparative Politics

**Timothy Patrick McCarthy**  
Lecturer on History and Literature, Public Policy, and Education

**Mathias Risse**  
Professor of Philosophy and Public Policy

**Chris Robichaud**  
Lecturer in Ethics and Public Policy

**John Ruggie**  
Berthold Beitz Professor in Human Rights and International Affairs

**Kathryn Sikkink**  
Ryan Family Professor of Human Rights Policy

**Robert Wilkinson**  
Lecturer in Public Policy and Leadership

**Pete Zimmerman**  
Lecturer in Public Policy

**Selected Human Rights Courses**

- Arts of Communications for Human Rights
- Business and Human Rights
- Childhood, Adolescence, Youth, and International Human Rights
- Ethics and Global Governance
- Child Protection in Theory and Practice
- Global Governance
- Human Rights Advocacy Using Video, Social Media, and Participatory Media
- Human Rights and Foreign Policy
- Human Rights Dilemmas in Child Protection
- Human Rights and the Politics of Inclusion
- Human Security: People-Centered Global Policy
- Human Trafficking and Modern Slavery
- Insurgents, Terrorists, and Violence: Causes and Consequences of Civil War
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Sushma Raman
Executive Director
Sushma Raman is Carr Center’s Executive Director. Sushma brings a rich and diverse background in philanthropy, human rights and social justice through her work in the U.S. and globally with the Ford Foundation and the Open Society Foundations, as well as her experience leading human rights programs, philanthropic collaboratives, and social justice foundations.

Siham Elhamoumi
Grants & Research Manager
Siham Elhamoumi is the Carr Center Grants and Research Manager, where she manages the Center’s research portfolio and leads proposal development efforts within the four themes of human security, economic justice, institutions of global governance and civil society, and equality and discrimination.

Sarah Peck
Communications Manager
Sarah Peck has spent the last 10 years working in human rights and international development. She spent time working as a photographer with Journalists for Human Rights in Ghana, as a writer-multimedia producer at the Unitarian Universalist Service Committee, and as a writer for Oxfam America.

Nimesha Perera
Fellows & Administrative Coordinator
Nimesha graduated from the State University of New York at Geneseo, with a BA in International Relations. She completed internships at the Wilson Center (Global Women’s Leadership Initiative) and with ENGAGE (Empowering Next Generations to Advance Girls’ Education).

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